

THE BIG READ

# Vertical packages, CRM-inside-Claude, and a Copilot credit cut — procurement this week is corpus plus permissions, with metering snapping back September 1

KEY SIGNALS THIS PERIOD

|                                                       |                                                   |                                                  |                                         |
|-------------------------------------------------------|---------------------------------------------------|--------------------------------------------------|-----------------------------------------|
| <div>6</div> <div>Verticals tracked this period</div> | <div>7</div> <div>Vertical packages shipped</div> | <div>5</div> <div>Incumbent SaaS responses</div> | <div>4</div> <div>Startup signals</div> |
|-------------------------------------------------------|---------------------------------------------------|--------------------------------------------------|-----------------------------------------|

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## THE BIG READ

# The thesis this issue defends.

Independent industry analysis. Compiled from public vendor announcements, SEC filings, earnings releases, and reputable trade press. The body sets the read for the rest of the brief.

GitHub Copilot promotional AI credit pools expire September 1, 2026 — configure spend caps or route to BYOK (bring-your-own-key) open-weight stacks before overage defaults (see pricingShifts for Business and Enterprise credit math). Against that metering snap-back, three vertical packaging moves landed on the same procurement surface: Google shipped Gemini Enterprise for Financial Services and Legal with 50+ domain skills and connectors into iManage, NetDocuments, Harvey, and Legora. Salesforce and Anthropic unveiled Claudeforce — Salesforce in Claude with 37 prebuilt sales skills reading and writing live CRM through Salesforce's MCP (Model Context Protocol — tool-calling harness), connected once by an admin with authentication and permissions managed centrally and every action routed through Salesforce so business rules are enforced, open beta planned September 2026. Thomson Reuters launched Thomson LLM (a closed deployment derived from Qwen3.5-397B open weights per its technical report) and CoCounsel Legal Tabular Analysis on ~\$40M spend while shipping Thomson-1.0-Small as an open Qwen3.6 derivative (Law.com, Aug 24) — vertical moat on Westlaw corpora and continual learning, not weight sovereignty. See the Model Pulse for foundation lineage on Thomson-1.0-Small and GLM-5.3-Flash.

Microsoft retired twice-yearly Dynamics 365 release waves, consolidating Dynamics 365, Power Platform, and Dataverse onto an always-on AI at Work roadmap by November 15. Workato opened Otto superagents to individuals on credit-metered self-serve at getotto.ai with 500-credit free trial across 1,400+ app connectors. Fuse Terminal GA shipped a Bloomberg-style commercial insurance workspace with never-gated API at \$999/month for three seats. DeepCura launched Electronic Health Workforce supervised multi-agent clinical ops from \$129/provider/month with usage credits on top. Owner raised \$240M at \$2.3B valuation past \$100M annual recurring revenue (ARR) — agent-native ops for local businesses captures revenue far from hyperscaler capex spenders.

CIOs should require foundation lineage questions in legal and finance RFPs this quarter, negotiate Copilot spend caps before September 1, and treat Claudeforce and Gemini Enterprise verticals as the default pattern for platform-governed

orchestration — centrally administered connections with business rules enforced at the system of record, with per-seller attribution a question to ask in the pilot. Infrastructure capex concentration is in weekly capitalFlow Hyperscaler-Hosted — application-layer winners need corpus and metering discipline, not GPU queue position.

#### THE BAR

An application-layer move matters when it changes one of three things: which seat or surface a buyer pays for, which vertical's system-of-record is at procurement risk, or which pricing model (seat / usage / outcome) governs the renewal. Moves that change none of these are noise.

VERTICAL MOVEMENTS

# Vertical packages shipped.

7 packages this period across frontier labs, open weights, and the insurgent startup cohort. Each entry names the vertical, origin, and pricing posture — with the decision implication for buyers of the displaced tier.

2026-08-24

PACKAGE 01

Thomson Reuters

- LEGAL
- INCUMBENT SAAS
- HYBRID

## Thomson LLM + CoCounsel Legal Tabular Analysis

Closed-deployment Thomson LLM (Qwen3.5-397B derivative) on ~\$40M spend; Thomson-1.0-Small Qwen3.6 derivative on Hugging Face; CoCounsel retains Claude Agent SDK for agentic workflows

Legal procurement should score corpus access and workflow governance before model branding — Thomson's closed-deployment model handles tabular analysis while the agentic layer stays multi-model, and both Thomson tiers are open-weight derivatives per the technical report. Editorial forecast: lineage disclosure may become standard in legal AI RFPs by mid-2027; the falsifier lives in the Weekly synthesis (two top-tier vertical platforms go fully proprietary at the frontier with no open-weight base disclosed, by Q2 2027).

SOURCE: THOMSON REUTERS

2026-08-25

PACKAGE 02

Google

- FINANCE
- INCUMBENT SAAS
- SEAT

## Gemini Enterprise for Financial Services

Google-managed Financial Research agent with 50+ foundational skills and MCP connectors to licensed market data

Finance leaders on Google Cloud should pilot vertical package before assembling custom MCP stacks — packaged skills and connectors are the procurement unit, not raw Gemini API. Compare connector list against internal data entitlements before GA commitment.

SOURCE: GOOGLE CLOUD

2026-08-25

PACKAGE 03

Google

- LEGAL
- INCUMBENT SAAS
- SEAT

## Gemini Enterprise for Legal

Domain skills for contract review, DSAR fulfillment, regulatory horizon scanning; connectors to iManage, NetDocuments, RelativityOne, Harvey, Legora

Legal ops on Google stack get vertical connectors without Harvey/Legora displacement — evaluate whether packaged skills cover your matter types before buying point solutions. Closed orchestration on Gemini, not open-weight routing.

SOURCE: GOOGLE CLOUD

2026-08-26

PACKAGE 04

Salesforce + Anthropic

- SALES
- INCUMBENT SAAS
- SEAT

Salesforce in Claude (Claudeforce)

37 prebuilt sales skills with live CRM read/write through Alforce MCP harness; admin connects once with authentication and permissions managed centrally and actions routed through Salesforce business rules; open beta September 2026

RevOps should pilot Claudeforce as centrally administered CRM access with Salesforce enforcing business rules on every write — the press release describes one admin connection and central permission management, not per-user identity inheritance, so confirm seller-level attribution in audit logs during the beta. Vertical-AI sales tools must route actions through the system of record or lose auditability.

SOURCE: SALESFORCE

2026-08-24

PACKAGE 05

Caddi

- OPERATIONS
- STARTUP
- SEAT

Caddi agent-that-builds-agents

Discovers repetitive back-office processes across 100+ apps; Loop Studio captures workflows; targets law, wealth, insurance back offices

Ops leaders in regulated back offices should evaluate agent discovery before greenfield automation — deterministic steps with AI only at judgment points reduce compliance risk versus full LLM loops. Team \$250/user/month; Business \$6,500/month.

SOURCE: CADDI

2026-08-24

PACKAGE 06

DeepCura

- SUPPORT
- STARTUP
- HYBRID

DeepCura Electronic Health Workforce (EHW)

Supervised multi-agent clinical ops — reception, scribing, scheduling — from \$129/provider/month with usage credits; 6,000+ clinicians

Healthcare CIOs should compare EHW all-in pricing against point-solution stacks — vendor claims up to 10x software cost reduction versus full stack. Metered credits on top of subscription require spend caps like Copilot.

SOURCE: DEEPCURA

2026-08-28

PACKAGE 07

Owner

- COMMERCE
- STARTUP
- OUTCOME

Owner AI-native local business platform

\$240M raise at \$2.3B valuation past \$100M ARR — autonomous agents as AI CMO/CTO for restaurants and local businesses

SaaS investors should track local-commerce agent capture as diffuse returns against hyperscaler capex — Owner projects \$1B+ restaurant sales through platform in 2026. Incumbent POS vendors face agent-native replacement pressure.

SOURCE: OWNER

## INCUMBENT RESPONSES

# How the SaaS estate is answering.

5 moves from established SaaS vendors reacting to the agentic shift — product launches, repositioning, earnings color, partnerships. The system-of-record incumbents defending turf against systems of action.

**2026-08-25**

RESPONSE 01

Google

GEMINI ENTERPRISE  
VERTICALS (FINSERV +  
LEGAL)**First purpose-built vertical industry packages atop Gemini Enterprise with 50+ skills and domain connectors**

Incumbent counter-attack is packaged orchestration plus data connectors, not new base models. CIOs on Google should consolidate vertical agent procurement under Gemini Enterprise rather than parallel Harvey/Legora contracts where connectors overlap.

SOURCE: GOOGLE CLOUD

**2026-08-26**

RESPONSE 02

Salesforce

CLAUDEFORCE /  
SALESFORCE IN CLAUDE**Bidirectional partnership — Claude as default across Agentforce; CRM embedded in Claude via 37 sales skills and MCP harness**

Salesforce bets users will work in Claude for CRM tasks while Agentforce runs on Claude internally — dual surface, one centrally administered permission model with business rules enforced in Salesforce. Require system-of-record rule enforcement and per-action attribution in any competing sales agent RFP.

SOURCE: SALESFORCE

**2026-08-25**

RESPONSE 03

Microsoft

AI AT WORK ROADMAP

**Dynamics 365, Power Platform, Dataverse join continuous AI at Work Roadmap; Release Planner retires by November 15**

Enterprise planning cycles must shift from twice-yearly release waves to continuous agent feature disclosure — procurement SLAs need rolling acceptance criteria, not wave-based UAT gates.

SOURCE: MICROSOFT

**2026-08-24**

RESPONSE 04

Thomson Reuters

THOMSON LLM +  
COCOUNSEL**~\$40M proprietary legal LLM plus Qwen3.6 derivative open weights; multi-model agentic layer via Claude Agent SDK**

Legal incumbent thesis: continual learning on proprietary corpora beats renting frontier APIs for high-volume structured work — but foundation is semi-open. Legal AI buyers should audit lineage and license terms on every 'sovereign' claim.

SOURCE: THOMSON REUTERS

**2026-08-28**

RESPONSE 05

GitHub

COPILOT BILLING

**Promotional credit pools expire Sep 1 — included credits cut 37–44% at unchanged seat prices; overage enabled by default**

Largest developer incumbent reasserts metering after promo period — engineering leaders must set spend caps today or route high-volume agent loops to BYOK alternatives before September overage bills land.

SOURCE: GITHUB

## STARTUP SIGNALS

# The insurgent vertical cohort.

4 startup signals this period — funding rounds, named customer wins, product launches, and M&A. The cohort between frontier labs moving down the stack and SaaS incumbents defending the record-of-truth.

**2026-08-28**

SIGNAL 01

Owner

COMMERCE

**\$240M AT \$2.3B  
VALUATION**

## \$240M raise at \$2.3B valuation past \$100M ARR — AI-native ops platform for local businesses (restaurants first)

Diffuse application-layer returns while hyperscaler capex concentrates — see weekly capitalFlow Hyperscaler-Hosted. Local-commerce agent platforms can scale ARR without GPU queue position. SaaS investors should track agent-native ops as a category distinct from horizontal copilots; incumbents in POS and local marketing face replacement pressure at outcome-based pricing.

SOURCE: OWNER

**2026-08-24**

SIGNAL 02

Caddi

OPERATIONS

## Launch of agent-that-builds-agents platform for law, wealth, and insurance back offices across 100+ app connectors

Back-office agent factories compete with UiPath Maestro step-type orchestration (W34 established versioned step-type orchestration as enterprise default) — buyers should pilot discovery-first automation where repetitive workflows are undocumented before buying horizontal copilots.

SOURCE: CADDI

**2026-08-24**

SIGNAL 03

DeepCura

SUPPORT

## Electronic Health Workforce GA at \$129/provider/month with usage credits — 6,000+ clinicians on platform

Clinical multi-agent ops at seat-plus-metered pricing is the healthcare analog to GitHub's Copilot credit cut — HIPAA buyers should model usage credits and subscription separately and cap agent spend before scaling reception and scribing agents across a health system.

SOURCE: DEEPCURA

**2026-08-25**

SIGNAL 04

Fuse

FINANCE

## Fuse Terminal GA — Bloomberg-style commercial insurance workspace with 65+ API endpoints; Fuse Pro \$999/month for three seats

Vertical intelligence workspaces ship with never-gated APIs — insurance ops teams can build agents on canonical data without a separate API tier procurement. Competes with horizontal agent layers by owning the data model first; evaluate Terminal before assembling MCP connectors to fragmented insurance feeds.

SOURCE: FUSE

PRICING SHIFTS

Seat to outcome, one move at a time.

4 public pricing-model shifts this period. The 'data owns the application' thesis predicts a structural move from seat-based to outcome-based pricing across SaaS; the rate of change is itself a market signal.

2026-08-28

SHIFT 01

GitHub

Hybrid → Hybrid

Promotional Copilot credit pools expire September 1: Business included credits fall 37% to 1,900 per user per month and Enterprise 44% to 3,900 at unchanged \$19 and \$39 seat prices, with additional usage enabled by default. Effective agent allowance per seat drops sharply — engineering leaders must set spend caps or route high-volume loops to BYOK stacks before Q4 planning locks copilot-dependent workflows.

SOURCE: GITHUB DOCS

2026-08-26

SHIFT 02

Z.ai

Usage-based → Usage-based

GLM-5.3-Flash list API at \$0.15/\$0.50 per million tokens with 50% launch promo through September 9 follows a six-day free Ox Alpha stealth period — steady-state agent economics remain unproven after promo expiry. Renegotiate any agent contract priced off stealth-week throughput.

SOURCE: Z.AI

2026-08-26

SHIFT 03

Alibaba

Usage-based → Usage-based

Qwen3.8-Flash production API at \$0.16 input / \$0.47 output per million tokens with 1M default context per Alibaba's release — hosted million-context agent API at sub-frontier list rates, separate from the Flash-Next open checkpoint SKU.

SOURCE: ALIBABA CLOUD

2026-08-26

SHIFT 04

Workato

Seat-based → Usage-based

Otto for Everyone extends autonomous superagents to self-serve individuals on credit-metered pricing with 500-credit free trial (see startupSignals) — superagent category defaults to credits rather than seats outside enterprise Workato tenants, signaling metered autonomy as the SMB entry price.

SOURCE: OTTO BY WORKATO

VERTICAL SCORECARD

# Who leads each vertical.

Leader-vs-challenger by vertical, useful for procurement shortlists when matching workload to vendor cohort. As of Aug 29, 2026.

| VERTICAL           | LEADER                                                 | CHALLENGER                          | READ                                                                                                                                                                                                                                                                    |
|--------------------|--------------------------------------------------------|-------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Legal</b>       | <b>Thomson Reuters CoCounsel</b>                       | Google Gemini Enterprise for Legal  | Thomson leads on Westlaw corpus plus a closed-deployment Thomson LLM built from Qwen3.5-397B open weights; Google challenges with connector breadth to Harvey/Legora. Both sell governed orchestration over a corpus — pick on corpus entitlements, not model branding. |
| <b>Security</b>    | <b>OpenAI Daybreak program</b>                         | METR eval containment guidance      | METR postmortem forces eval-network isolation as procurement requirement. EU AI Act Article 50 synthetic-content marking obligations enforceable with legacy grace to Dec 2, 2026 (policy-05, source grade 4) — add marking duties to legal/finance agent output RFPs.  |
| <b>Engineering</b> | <b>GitHub Copilot</b>                                  | AWS Kiro + GPT-5.6                  | Copilot credit cut Sep 1 makes Kiro and BYOK open-weight stacks credible challengers for high-volume agent coding — see Agent Techniques harness bakeoff.                                                                                                               |
| <b>Finance</b>     | <b>Google Gemini Enterprise for Financial Services</b> | Fuse Terminal                       | Gemini vertical package leads for Google Cloud estates; Fuse leads for commercial insurance intelligence with free API — different buyer, same connector-first pattern.                                                                                                 |
| <b>Support</b>     | <b>DeepCura EHW</b>                                    | Google healthcare connectors        | DeepCura leads supervised clinical multi-agent at \$129/provider/month; Google leads platform breadth — regulated buyers weigh HIPAA receipts per step.                                                                                                                 |
| <b>Commerce</b>    | <b>Owner</b>                                           | Salesforce Claudeforce              | Owner leads local-business agent-native ops at scale; Claudeforce leads enterprise CRM-in-Claude for sales — diffuse vs incumbent orchestration split.                                                                                                                  |
| <b>Operations</b>  | <b>UiPath Maestro Flow</b>                             | Caddi                               | UiPath leads installed-base process orchestration; Caddi leads discovery-first agent factory for law/wealth/insurance back offices.                                                                                                                                     |
| <b>Research</b>    | <b>InclusionAI Ling 3.0 Flash Fin (free window)</b>    | Google Financial Research agent     | Ling free through Sep 25 on OpenRouter for spreadsheet/disclosure demos; Google leads packaged enterprise FinServ skills.                                                                                                                                               |
| <b>Marketing</b>   | <b>Owner (AI CMO)</b>                                  | Salesforce Claudeforce sales skills | Owner automates local marketing ops; Claudeforce embeds CRM for enterprise sales — outcome-based local vs seat-based enterprise.                                                                                                                                        |

| VERTICAL | LEADER                       | CHALLENGER                   | READ                                                                                                                             |
|----------|------------------------------|------------------------------|----------------------------------------------------------------------------------------------------------------------------------|
| Other    | <a href="#">Workato Otto</a> | Microsoft AI at Work Roadmap | Otto extends superagents to self-serve credit metering; Microsoft consolidates continuous agent disclosure across business apps. |

## ARCHITECTURE WATCH

# Patterns to track.

3 cross-vendor patterns this period. Each pattern names the trend, the exemplar moves, and what it changes for procurement, cost, or vendor-risk posture.

## PATTERN 01 Vertical winners bundle corpus access, platform-governed orchestration, and open-weight foundation derivatives

Thomson LLM on Qwen3.5-397B and Thomson-1.0-Small on Qwen3.6

Claudeforce centrally administered MCP with Salesforce business rules

Gemini Enterprise vertical connectors

Regulated vertical moats consolidate on proprietary corpus plus orchestration atop open-weight derivative foundations — procurement should ask foundation lineage and how permissions and attribution are enforced in every vertical RFP. Editorial forecast (not week-35 observable): procurement may require lineage disclosure by mid-2027 — same falsifier and polarity as the Weekly synthesis connection on vertical moats.

SOURCE: THOMSON REUTERS, SALESFORCE, GOOGLE CLOUD

## PATTERN 02 Metering reasserts after promotional agent credit periods

GitHub Copilot Sep 1 cut

GLM-5.3-Flash promo Sep 9

Workato credit Otto

Seat price stability with shrinking included agent credits is the incumbent SaaS response to Jevons paradox (cheaper inputs lifting total consumption) on tokens — CFOs should model post-promo agent cost separately from seat renewals.

SOURCE: GITHUB, Z.AI, WORKATO

## PATTERN 03 Always-on roadmaps replace release-wave enterprise planning

Microsoft AI at Work Roadmap

Continuous Dynamics disclosure

Agent features ship weekly — procurement and change management must move from semiannual UAT gates to rolling acceptance with versioned skill artifacts.

SOURCE: MICROSOFT

WATCHLIST

# On the radar next.

5 catalysts in the next 7–30 days that would change the read materially — earnings prints, conferences, expected launches, regulatory decisions, and competitive responses.

SEP 1

WATCH 01

## GitHub Copilot promotional credits expire

37–44% included credit cut at unchanged seat prices — configure spend caps or route to BYOK before overage defaults bite.

SEP 2026

WATCH 02

## Salesforce Claudeforce open beta

First live CRM-in-Claude under a centrally administered connection with Salesforce business-rule enforcement — RevOps pilot window to test per-seller attribution.

SEP 9

WATCH 03

## GLM-5.3-Flash API promo ends

Steady-state pricing for open-weight agent routing — rerun vertical agent business cases.

NOV 15

WATCH 04

## Microsoft AI at Work Roadmap becomes primary D365 disclosure

Release Planner retires — enterprise change management must adapt to continuous agent releases.

Q4 2026

WATCH 05

## Commerce BIS remote-GPU rule consultation

Southeast Asia colo operators serving Chinese tenants face compliance cliff — affects cross-border inference routing.

METHODOLOGY AND AUTHORSHIP

How this brief is built.

Compiled from public vendor announcements, SEC filings, earnings releases, conference coverage, and reputable trade press. The publication sits alongside The AI Stack Weekly (cross-stack flywheel) and The Model Pulse (model layer), each available at [brianletort.ai/industry](https://brianletort.ai/industry).

WHAT EACH SECTION IS FOR

|                     |                                                                                                                                                                                                 |
|---------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| VERTICAL MOVEMENTS  | Vertical-specific packages shipped from frontier labs, open-weights labs, or vertical-AI startups. Each card cites a single primary source and names the vertical, origin, and pricing posture. |
| INCUMBENT RESPONSES | Established SaaS vendors reacting to the agentic shift: product launches, earnings color, partnerships, repositioning, restructuring.                                                           |
| STARTUP SIGNALS     | The vertical-AI insurgent cohort: funding rounds, customer wins, GA announcements, M&A. Tracked between frontier labs (top-down) and SaaS incumbents (defending).                               |
| PRICING SHIFTS      | Public moves from seat-based to outcome-based pricing. Empty in quiet weeks — that itself is a signal of pace.                                                                                  |
| VERTICAL SCORECARD  | Leader vs challenger by vertical. A snapshot for procurement shortlists; refreshed every issue.                                                                                                 |

AUTHORSHIP

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